

## HIGHLIGHTS OF SMART CITY

Smart City Mission was launched by MoUD GoI in which 100 cities were to be selected for Urban renewal and retrofitting with the objective to promote cities that provide core infrastructure, give a decent quality of life to their citizens and apply smart solutions to improve services and infrastructure. Faridabad city was selected in Smart City Mission in fast track round on 21<sup>st</sup> May, 2016. Smart City project comprises of two parts: (a) Area Based Development with an estimated amount of Rs. 1916/- crores and (b) Pan City Solutions with an estimated cost of Rs. 425/-crores.

On the direction of MoUD GoI, **Special Purpose Vehicle (SPV)**, was constituted by Government of Haryana for Faridabad Smart City Limited as under:-

**Constitution of Board of Directors** shall comprise of the following members:-

1	Principal Secretary Government of Haryana, Urban Local Bodies Department	Chairman
2	Mission Director, Urban Local Bodies Department	Director
3	Chief Administrator, HUDA	Director
4	Under Secretary, of Govt. of India	Director
5	Commissioner, Municipal Corporation Faridabad	Director
6	Chief Executive Officer of SPV	Member Secretary
7	Independent directors (3Nos)	Director

**Inter- Departmental Co-Ordination Committee:** Divisional Commissioner, Gurgaon, Chairman, CEO of SPV, Member Secretary and following are the members (i) DC, Faridabad (ii) CP, Faridabad (iii) Commissioner, MCF(iv) Administrator, HUDA, FBD and officers of line departments etc. or any other special invitee as directed by Chairman.

**Operational autonomy of SPV:-** The Board of SPV shall have the complete freedom to decide whether the execution of the projects may be done through joint venture, subsidiaries, PPP, Turnkey contract etc. In addition to main SPV there could be multiple project SPVs to execute the respective projects (Pan City initiatives, Area Based Development).

**Appointment of CEO** SPV Faridabad Smart City Limited shall have CEO who will be appointed by the Government with approval of MoUD GoI. The CEO will be a senior IAS officer and appointed for a fixed term of 3 years and could only be removed by the Government with prior approval of MoUD.

**Organizational Structural** (i) Apart from the CEO the SPV Faridabad Smart City Limited shall be comprised of a General Manager (Engineering and Technical), GM (IT), GM(Finance), GM(Legal) and GM(Planning) to be appointed by the Board of Directors.

(ii) SPV Faridabad Smart City Limited may further appoint designated and dedicated officials from diverse backgrounds, who will assist the key personnel in implementing and managing the Smart Cities project in a professional manner. Further **Project Management Consultant**

(PMC) may also be appointed by the SPV for designing, developing, managing and implementing the various projects.

**Delegation of Powers** The Government and Municipal Corporation Faridabad shall delegate the required rights, powers and obligations with respect to Smart City Mission to the SPV Faridabad Smart City Limited as per provisions in the mission statement and guidelines issued by the Ministry of Urban Development.

**Faridabad Smart City Limited** was incorporated on **September 20, 2016** under the Companies Act, 2013 and the company is limited by shares.

The Special Purpose Vehicle (SPV) Faridabad Smart City Limited is governed by the Board of Directors with its Chairman, The Principal Secretary, Urban Local Bodies Department, Haryana and in case of **State Level High Powered Steering Committee** (HPSC) for Smart City Faridabad, it is headed by Chief Secretary, Government of Haryana.

FSCL once online floated an expression of interest (EOI) inviting reputed firms for recruiting technical and administrative staff required in organization structure of SPV but no response to this EOI was received. Thereafter BODs decided to fill these positions by both (I) on deputation from Govt. departments and (ii) directly recruiting from market by posting advertisements in newspapers.

As per MoUD Guidelines, FSCL floated an RFP for selection of Project Management Consultant (PMC) to Design, Develop, Manage and Implement the Faridabad Smart City Project. FSCL Prepared RFP Document for selection of PMC with hand hold support of experts of MoUD. The RFP for Selection of PMC was approved by **State Level High Powered Steering Committee** (HPSC) Chaired by chief Secretary, Government of Haryana on 19.12.2016.

International Competitive Bidding (ICB) Process was floated online in January 2017. However, the tender process was delayed due to implementation of Code of Conduct by the State Election Commission for conducting the Municipal elections.

Nine National and International Firms participated in this process of bidding. An independent tender evaluation committee was formed for evaluation of the bids.

The evaluation committee (EC) jointly evaluated the technical proposals on the basis of evaluation criteria, sub criteria specified in the data sheet of RFP and also based on the presentations made by all consultants on approach and methodology, work plan and proposed team for performing the assignment, on 25.03.2017 before the PSULB-cum- chairman, FSCL.

After opening of Financial bids of technical eligible firms, a Canadian Firm **M/s LEA Associates South Asia Pvt. Ltd.** and its consortium **M/s Wadia Techno- Engineering Services Ltd.** and **M/s Avineon India Private Limited** were selected as PMC and the approval of PMC was accorded at the **level of Chief Minister Haryana**. The agreement was

signed on May, 19, 2017. The consultants have mobilized the team on May 22, 2017. The consultants have already initiated few projects for which RFPs have been floated -such as Supply and Installation of E-Toilets, Provision of Open Air Gym's, Provision of E-Rickshaw stands, Intermediated Para Transit stands, Rain Harvesting structures etc.

## **Citizen Engagement**

Faridabad is shifting from Government to Citizen (G2C) services to evolve a Citizen to Government (C2G) mode of administration. During Smart City challenge stage, it had received 1.95 lakh responses from facebook, polls, whatsapp, consultation meetings, MyGov discussions and vision survey forms etc.. Under inclusive model, Faridabad has been able to take a lead amongst the flagship programmes of Government of India which include 'Swachh Bharat Abhiyan' and 'Demonetization'.

In the development process and planning, City has taken following initiatives:

- **Slogan Writing Competition:** FSCL and MCF jointly organized Slogan Writing Competition and prize winners of the same have been felicitated on Republic day function, 2017.
- **Design competition through MyGov Platform:** Design competition organised at India Level and uploaded GoI Portal 'MyGov'. in for the following:
  - a) up-gradation and rejuvenation of Barahi Talab,
  - b) Lakefront Development of Badhkal Lake
  - c) Design of Smart Road from Old Faridabad Railway Station to Metro Station

Winners of these competitions were felicitated on 11<sup>th</sup> Feb, 2017 in the event organized by Faridabad Smart City Limited at Surajkund International Craft Mela.

In some of the media reports it has been quoted that Faridabad Smart City Limited has incurred huge amount in wasteful expenditure and also alleged of misappropriation of the funds. In this connection it is stated that only an amount of Rs. 2.00 Cr. was received by the Municipal Corporation Faridabad in the same way as other participating cities were also given an amt. of Rs. 2.00 Cr. per city by MoUD in 2015-16. This amount was meant for preparation of document for participation in Smart City challenge proposal competition. Each city had to formulate its own concept, vision, mission and plan (proposal) for a smart city that is appropriate to its local context, resources and levels of ambition.

Out of this amount of Rs.2.00 Cr., an amount of Rs.1.854 cr was utilized by Municipal Corporation Faridabad itself for preparation of draft proposal for 1<sup>st</sup> and 2<sup>nd</sup> round of the selection under Smart City Mission in 2015-16. The balance amount of Rs.0.146 cr was transferred to FSCL when it came into existence i.e 20-09-2016 and it was utilized by FSCL for its office expenses, professional fee etc. There after the formulation of FSCL, an

amount of Rs.184 Cr. was received from the State Government as Central Government + matching grant of State Government.

It is clarified that no development work has yet been started hence no expenditure has been made. The minimum expenditure for a period of 9 months for Administrative cost, professional fees, setting up Office establishment, vehicles purchases etc. is only Rs0. 465 cr, out of Rs. 184.00 Cr. received as grants, since the existence of the company is expected to be at least co-terminus with the mission period defined by Government of India.

It is also clarified that as per company act the CEO of the company is entitled to draw salary from company account. However, since present CEO is having additional charge of FSCL, no salary from FSCL is drawn, only salary from MCF as Govt. official is being drawn.

As per the MoUD Guidelines not only in Faridabad Smart City Limited but across the country average 3% of total area of the city is covered under Area Based Development, for which around 75% fund are earmarked out of total outlay under Smart City Mission. The funds earmarked for Area Based Development and Pan City solutions were of the time when the submission of the proposal was made by MCF. Even then FSCL will try to maximize its benefits to wider range keeping in mind the limitations of the funds. Funding is little challenge as after the inflow of Rs. 1000 Cr. from MoUD and State Government as grants, rest of the funds are to be leveraged from PPP, issuance of bonds and land monetization etc. by FSCL. The city can be developed only after positive contribution by stake holders. The details related to FSCL can be located online on website [www.smartcityfaridabad.co.in](http://www.smartcityfaridabad.co.in)